

THE ELEVEN SCT AXIOMS

G1 · STRUCTURE — the structural foundation of command

**0 Terminology Firewall**

Structure, conduct, and visibility are categorically distinct. Don't conflate them.

**1 Command is a Structural Property**

Command is architecture, not personality. It exists when authority is structurally bound to the position.

**2 Authority & Accountability**

Authority and accountability cannot be decoupled. Each must trace to the other or command collapses.

**3 Nondelegable Decision Rights**

Some decisions cannot be delegated below a specified authority. They are the irreducible core of command.

**4 Domain Sovereignty**

Each decision layer holds sovereign scope. Duplicating or fragmenting authority degrades command at that layer.

**5 Information Flow Adequacy**

Information must reach decision-makers at the tempo decisions require. Late data is structurally equivalent to no data.

**6 Execution Architecture**

Strategy without execution architecture is execution fiction. Five elements (E1-E5) are required.

G2 · CONDUCT — the SCL bridge, downstream of SCT

**7 Ethical Constraint Application**

Legitimate authority must be exercised within ethical constraints. SCL begins only after SCT verifies command exists.

G3 · VISIBILITY — monitoring, governance, and diagnostic discipline

**8 Structural Monitoring**

Structural drift is inevitable. Monitoring must be continuous, not periodic, or shadow command emerges.

**9 Governance Visibility**

Oversight bodies must have structural visibility into command. Governance without it is theater.

**10 Diagnostic Sequence Discipline**

Structural diagnosis must precede behavioral attribution. Skipping the gate produces FM-10.